DOCUMENT RESUME

ED 395 532 HE 029 186

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TITLE	The Leader of the Future. New Visions, Strategies, and Practices for the Next Era. First Edition. Drucker Foundation Future Series.
INSTITUTION	Peter F. Drucker Foundation for Nonprofit Management, New York, NY.
REPORT NO	ISBN-0-7879-0180-6
PUB DATE	96
NOTE	319p.
AVAILABLE FROM	Jossey-Bass Inc., Publishers, 350 Sansome Street, San Francisco, CA 94101 ($25; volume discounts available).
PUB TYPE	Books (010) -- Collected Works - General (020) -- Viewpoints (Opinion/Position Papers, Essays, etc.) (120)
EDRS PRICE	Document Not Available from EDRS.
DESCRIPTORS	*Administrator Behavior; Business Administration; Higher Education; *Leadership; *Leadership Qualities; *Leadership Training; *Management Development; Models

ABSTRACT

The 31 papers in this volume address the requirements and qualities of leadership and leaders in the organization of the future. Papers are grouped into the following categories: Leading the Organization of the Future, Future Leaders in Action, Learning to Lead for Tomorrow, and Executives on the Future of Leadership. Some of the papers included are: (1) "The New Language of Organizing and Its Implications for Leaders" (Charles Handy); (2) "Leading the De-Jobbed Organization" (William Bridges); (3) "Leading from the Grass Roots" (Sally Helgesen); (4) "Creating Organizations with Many Leaders" (Gifford Pinchot); (5) "Leading Learning Organizations: The Bold, The Powerful, and The Invisible" (Peter M. Senge); (6) "Leadership and Organizational Culture" (Edgar H. Schein); (7) "Leading a Diverse Work Force" (John W. Work); (8) "Turning the Organizational Pyramid Upside Down" (Ken Blanchard); (9) World-Class Leaders: The Power of Partnering" (Rosabeth Moss Kanter); (10) "Seven Lessons for Leading the Voyage to the Future" (John M. Kouzes, Barry Z. Posner); (11) "Leaders Who Shape and Keep Performance-Oriented Culture" (James L. Heskitt, Leonard A. Schlesinger); (12) "The 'How To Be' Leader" (Frances Hesselbein); "On Future Leaders" (Richard Beckhard); and "Peacetime Management and Wartime Leadership" (Judith M. Bardwick). (CK)

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